



May 12, 2026

Company Name: Honyaku Center Inc.
Representative: Shunichiro Ninomiya, President
(Securities Code: 2483 TSE Standard)
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Notice Concerning Revision of Consolidated Financial Targets in the Medium-Term Management Plan

Honyaku Center Inc. (the “Company”) hereby announces that its Board of Directors, at a meeting held on May 12, 2026, resolved to revise the consolidated financial targets set forth in the Medium-Term Management Plan covering the period from the fiscal year ended March 31, 2026, to the fiscal year ending March 31, 2028, as described below.

1. Reason for the revision

The Company formulated the Medium-Term Management Plan covering the period from the fiscal year ended March 31, 2026 to the fiscal year ending March 31, 2028 (the “Medium-Term Management Plan”) and has been striving to promote sales and marketing based on data analysis and enhance business competitiveness, in addition to the provision of services utilizing natural language processing technologies such as computer assisted translation (CAT), machine translation (MT), and large language models (LLM). However, amid uncertainty over U.S. trade policy, consolidated net sales for the fiscal year ended March 31, 2026 decreased 3.0% on a year-on-year basis to 10,871 million yen. In terms of profit, despite Group-wide efforts to reduce costs, the Group posted operating income of 705 million yen, down 20.7% on a year-on-year basis; ordinary income of 748 million yen, down 17.3% on a year-on-year basis; and net income attributable to the parent company’s shareholders of 462 million yen, down 36.1% on a year-on-year basis.

In light of these circumstances, the Company has decided to revise the consolidated financial targets set forth in the Medium-Term Management Plan as follows.

2. Revision details

The consolidated financial targets set forth in the Medium-Term Management Plan have been revised as follows.

(in millions of yen)

	Fiscal year ending March 31, 2028		Change	Percentage change
	(Original)	(After the revision)		
Net sales	13,000	11,700	(1,300)	(10.0%)
Operating income	1,200	900	(300)	(25.0%)
Net income	800	600	(200)	(25.0%)
ROE	10% or more	8% or more	—	—

Although the ROE target is expected to fall below the previous level for the time being due to a short-term decline in profit margins, in the medium term, the Company will strive to ensure that the ROE exceeds the cost of capital, in line with the previous policy.

Under the Medium-Term Management Plan, our basic policy is as follows: “We at the Honyaku Center Group aim to become the most reliable language service partner for our corporate clients. We will do this by providing language services required in the digital age through the use of translators and interpreters who are experts in specialized fields and using our wealth of language assets accumulated on a daily basis.” The Company expects demand for language services rooted in the fields of expertise it focuses on to remain strong over the long term, and it will maintain this basic policy under the revised plan. In order to respond to the rapidly changing business environment, the Company will further push forward each of the priority measures.

(Note) The above forecasts and other forward-looking statements are based on judgments made in accordance with information available at the time this release was prepared, and are therefore subject to a number of uncertainties. Actual results, including financial performance, may significantly differ from the forecasts due to factors such as changes in business conditions.